# B.C.A.(First Semester) Examination, February/March-2022 BCA-103(N)

### **Principles of Management**

(B.P. Students)

Time: 1:30 Hours Maximum Marks-100

### जब तक कहा न जाय, इस प्रश्नपुस्तिका को न खोलें

- निर्देश: 1. परीक्षार्थी अपने अनुक्रमांक, विषय एवं प्रश्नपुस्तिका की सीरीज का विवरण यथास्थान सही— सही भरें, अन्यथा मृल्यांकन में किसी भी प्रकार की विसंगति की दशा में उसकी जिम्मेदारी स्वयं परीक्षार्थी की होगी।
  - 2. इस प्रश्नपुस्तिका में 100 प्रश्न हैं, जिनमें से केवल 75 प्रश्नों के उत्तर परीक्षार्थियों द्वारा दिये जाने है। प्रत्येक प्रश्न के चार वैकल्पिक उत्तर प्रश्न के नीचे दिये गये हैं। इन चारों में से केवल एक ही उत्तर सही है। जिस उत्तर को आप सही या सबसे उचित समझते हैं, अपने उत्तर पत्रक (O.M.R. ANSWER SHEET)में उसके अक्षर वाले वृत्त को काले या नीले बाल प्वांइट पेन से पूरा भर दें। यदि किसी परीक्षार्थी द्वारा निर्धारित प्रश्नों से अधिक प्रश्नों के उत्तर दिये जाते हैं तो उसके द्वारा हल किये गये प्रथमतः यथा निर्दिष्ट प्रश्नोत्तरों का ही मूल्यांकन किया जायेगा।
  - 3. प्रत्येक प्रश्न के अंक समान हैं। आप के जितने उत्तर सही होंगे, उन्हीं के अनुसार अंक प्रदान किये जायेंगे।
  - 4. सभी उत्तर केवल ओ०एम०आर० उत्तर पत्रक (O.M.R. ANSWER SHEET) पर ही दिये जाने हैं। उत्तर पत्रक में निर्धारित स्थान के अलावा अन्यत्र कहीं पर दिया गया उत्तर मान्य नहीं होगा।
  - 5. ओ॰एम॰आर॰ उत्तर पत्रक (O.M.R. ANSWER SHEET) पर कुछ भी लिखने से पूर्व उसमें दिये गये सभी अनुदेशों को सावधानीपूर्वक पढ़ लिया जाय।
  - 6. परीक्षा समाप्ति के उपरान्त परीक्षार्थी कक्ष निरीक्षक को अपनी प्रश्नपुस्तिका बुकलेट एवं ओ०एम०आर० शीट पृथक-पृथक उपलब्ध कराने के बाद ही परीक्षा कक्ष से प्रस्थान करें।
  - 7. निगेटिव मार्किंग नहीं है।
- महत्वपूर्ण : प्रश्नपुस्तिका खोलने पर प्रथमतः जॉच कर देख लें कि प्रश्नपुस्तिका के सभी पृष्ठ भलीभॉति छपे हुए हैं। यदि प्रश्नपुस्तिका में कोई कमी हो, तो कक्ष निरीक्षक को दिखाकर उसी सीरीज की दूसरी प्रश्नपुस्तिका प्राप्त कर लें।

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1.		is the full form of the abbreviation TQM.
	(A)	Team quality management
	(B)	Total quantity management
	(C)	Total quality manager
	(D)	Total quality management
2.	-	means communication without words.
	(A)	Object communication
	(B)	Written communication
	(C)	Oral communication
	(D)	Non-verbal communication
3.	Trai	ning is the process by which an employee can increase his/her:
	(A)	Aptitude
	(B)	Skills and abilities
	(C)	Knowledge
	(D)	All of these
4.	Reci	ruitment is a
	(A)	Day to Day process
	(B)	Negative process
	(C)	Positive process
	(D)	None of these
5.	Dire	cting flows indirection.
	(A)	Upward
	(B)	Downward
	(C)	Diagonal
	(D)	Both (A) and (C)

Dire	ecting takes place atlevel of management.
(A)	Тор
(B)	Middle
` /	Lower
` /	All
	two factor theory is based on which factors?
(A)	Maintenance and Satisfier
(B)	Safety and self - esteem
(C)	Self – actualization and status quotient
(D)	None of these
Whi	ich of the following is not a need that motivates human behavior as per th
achi	evement motivation theory?
(A)	Power
(B)	Affiliation
(C)	Self Actualization
(D)	(A) & (B)
Acc	ording to Maslow's need hierarchy theory, which of the following not belong
to P	hysiological need?
(A)	Food
(B)	Shelter
(C)	Cloths
(D)	Economic security
Mot	tivation is the process of stimulating people to accomplish
(A)	Desired goals
(B)	Desired people
(C)	Desired assignment
(D)	None of these
	(A) (B) (C) (D) The (A) (B) (C) (D) Whit achi (A) (B) (C) (D) Acc to P (A) (B) (C) (D) Mot (A) (B) (C) (D)

11.	Theory z is given by:
	(A) Maslow
	(B) William Ouchi
	(C) Douglas McGregor
	(D) None of these
12.	Which of the following is not part of the basic needs mentioned by Maslow?
	(A) Physiological needs
	(B) Safety needs
	(C) Social needs
	(D) Hazard needs
13.	McGregor's Theory Y includes all of the following assumptions
	EXCEPT
	(A) Employees are willing to take on responsibility
	(B) Employees are not lazy
	(C) Employees enjoy meaningful work
	(D) Most employees are resistant to change
14.	Who is responsible for staffing?
	(A) Personnel manager
	(B) Production manager
	(C) Marketing manager
	(D) None of these
15.	Participative leaders:
	(A) Centralize decision making authority
	(B) Decentralize decision making authority
	(C) Both (A) and (B)
	(D) None of them

16.	In _	function managers actively associated with the recruitment,
	selec	etion, training, and appraisal of his subordinates.
	(A)	Staffing
	(B)	Planning
	(C)	Division of wok
	(D)	None of these
17.		is function of management which helps to check errors in order to take
		ective actions.
		Controlling
	(B)	Planning
	( )	Course of Action
1.0	(D)	Motivation
18.		reduces Work load of top management.
	(A)	Centralization
	(B)	Decentralization
	(C)	Transformation
	(D)	None of these
19.	Driv	ing forces:
	(A)	Facilitate change
	(B)	Restrain change
	(C)	Do not affect change
	(D)	None of these
20.	For	delegation to be effective it is essential responsibility be accompanied with
	nece	ssary:
	(A)	Manpower
	(B)	Incentive
	(C)	Promotions
	(D)	Authority
	-	

21.	The objective of Total Quality Management is:
	(A) Improve customer service
	(B) To improve processing
	(C) Increase employee productivity
	(D) All of these
22.	A "plan is a trap to capture the future" This statement is of:
	(A) Allen
	(B) Hurley
	(C) Terry
	(D) Newman
23.	Physical barriers to communication are:
	(A) Time and distance
	(B) Interpretation of words
	(C) Denotations
	(D) Connotations
24.	According to Herzberg which of the following is maintenance factor?
	(A) Insurance policy
	(B) Recognition
	(C) Responsibility
	(D) Achievement
25.	Planned change include all except one of the following elements:
	(A) Technology
	(B) Structure
	(C) People
	(D) Environment

26.	Which is the oldest form of organization?	
	(A) Line	
	(B) Line and Staff	
	(C) Functional	
	(D) Matrix	
27.	Grapevine communication is associated withcommunication.	
	(A) Formal	
	(B) Informal	
	(C) Horizontal	
	(D) Vertical	
28.	Meaning of authority is	
	(A) Subordinate to superior relationship	
	(B) Right to avoid taxes	
	(C) Right to command	
	(D) None of these	
29.	Centralization is suitable for:	
	(A) Small organizations	
	(B) Large organizations	
	(C) Middle size organizations	
	(D) None of these	
30.	The term "communis" derived fromword?	
	(A) Greek	
	(B) Latin	
	(C) Chinese	
	(D) English	

31.	Force field analysis was developed by:
	(A) Peter. Drucker
	(B) F.W. Taylor
	(C) Keith Davis
	(D) Kurt Lewin
32.	Which of the following factors is not a organizational resistance to change?
	(A) Organization structure
	(B) Organizational commitment
	(C) Sunk cost
	(D) Insecurity
33.	Which of the following is not a stage in the change process?
	(A) Refreezing
	(B) Changing
	(C) Unfreezing
	(D) Restraining
34.	In Organization, people who act as a catalysts and assume the responsibility for
	managing the change process is called:
	(A) Change Master
	(B) Change agent
	(C) Autocratic Leader
	(D) Operational manager
35.	The type of organization structure uses executives along with Specialists:
	(A) Line Organization
	(B) Line and staff organization
	(C) Functional Organization
	(D) Committee Organization

36.	Com	munications is a:
	(A)	One way process
	(B)	Two way process
	(C)	Three way process
	` ′	Four way process
37.	Mana	agement should fine "one best way" to perform a task. Which technique of
	scien	tific management is defined in this statement?
	(A)	Motion study
	(B)	Method study
	(C)	Time Study
	(D)	Fatigue Study
38.	Distr	ess is:
	(A)	Positive stress
	(B)	Negative stress
	(C)	Both (A) & (B)
	(D)	None of these
39.		is defined as the optimal amount of stress that help to promote health
	and g	growth.
	(A)	Mistress
	(B)	Eustress
	(C)	Distress
	(D)	Neostress
40.	The r	nost important goal of communication is:
	(A)	Favorable relationship between sender and receiver
	(B)	Receiver response
	(C)	Receiver understanding
	(D)	Organizational goodwill

41.	Decision based on predefined policies and rules are:		
	(A) Programmed decision		
	(B) Non-programmed decision		
	(C) Both (A) and (B)		
	(D) None of these		
42.	Decisions are made in situation of:		
	(A) Certainty		
	(B) Uncertainty		
	(C) Risk		
	(D) All of these		
43.	Programmed decision related to decision making in:		
	(A) Structured situation		
	(B) Unstructured situation		
	(C) None-rational situation		
	(D) All of these		
44.	is the process of selecting one best	alternative fo	orm different
	alternatives.		
	(A) Planning		
	(B) Organizing		
	(C) Decision making		
	(D) Forecasting		
45.	Which of the following is the key feature of organizing	?	
	(A) Coordination		
	(B) Division of work		
	(C) Ethical code of conduct		
	(D) Both (A) and (B)		

46.	The first step in the planning process is to:
	(A) Developing planning premises
	(B) Establishing Objectives
	(C) Determining alternative course of action
	(D) All of these
47.	Planning isprocess.
	(A) Organizing
	(B) Thinking
	(C) Forecasting
	(D) None of these
48.	Planning is:
	(A) Backward looking
	(B) Forward looking
	(C) Both (A) and (B)
	(D) None of these
49.	The termrefers to principles, values and beliefs that define right and
	wrong behavior:
	(A) Ethics
	(B) Values
	(C) Morals
	(D) CSR
50.	Which of the following is the responsibility of the business firm towards
	government?
	(A) Payment of taxes regularly
	(B) Provide goods of superior quality
	(C) Fair returns regularly
	(D) All of these
	· · · · · · · · · · · · · · · · · · ·

51.	Strategic management is mainly the responsibility of:
	(A) Lower management
	(B) Middle management
	(C) Top management
	(D) All of the above
52.	Changes in companyalso necessitates changes in the systems in
	various degrees:
	(A) Structure
	(B) System
	(C) Strategy
	(D) Turnover
53.	is not one of the elements of strategic management.
	(A) Formulating strategy
	(B) Implementation of Strategy
	(C) Evaluation of Strategy
	(D) None of the above
54.	A firm has the social responsibility of providing fair return to its
	(A) Customer
	(B) Creditors
	(C) Debtors
	(D) Investors
55.	Who fill the gap between the traditional and modern theories of management?
	(A) Peter Drucker
	(B) Chester Barnard
	(C) Max Weber
	(D) Betty

56.	In SWOT analysis, OT reflectsfactors.
	(A) Internal
	(B) External
	(C) International
	(D) Necessary
57.	The three organizational levels includes
	(A) Corporate level
	(B) Business level
	(C) Functional level
	(D) All of the above
58.	Differential piece rate system was given by:
	(A) F.W. Taylor
	(B) Max Weber
	(C) Peter Drucker
	(D) Herzberg
59.	Which of the following is not a principle of scientific management given by Taylor
	(A) Science, not rule of thumb
	(B) Cooperation not individualism
	(C) Functional foreman ship
	(D) Harmony not discord
60.	The main objective of Taylor was to:
	(A) Improve labor relations
	(B) Increase productivity
	(C) To develop a general theory of management
	(D) None of these

61.	The word tactic is most likely to be associated with					
	(A) Business Strategy					
	(B) Corporate Strategy					
	(C) Operational Strategy					
	(D) All of the above					
62.	SWOT stands for					
	(A) Strength, Weakness, Opportunity, Thread					
	(B) Strength, Weakness, Opportunity, Threat					
	(C) Strong, Weak, Open, Transparent					
	(D) Strategic Weapons for Worldwide Tactics					
63.	Strategic management is an important part of any business which helps with					
	Formulation and business decisions.					
	(A) Strategy					
	(B) Tactics					
	(C) Procedure					
	(D) Marketing					
64.	Purpose of time study is:					
	(A) To remove wastage of time					
	(B) To make worker punctual					
	(C) To determine fair day's work					
	(D) To give timely assistance					
65.	Who contributed towards the "Human Relation Approach?"					
	(A) Hawthorne Studies					
	(B) F.W. Taylor					
	(C) Elton Mayo					
	(D) Both (A) and (C)					

66.	Management by objectives are also known as:
	(A) Management by results
	(B) Management by Goals
	(C) Management by Planning
	(D) Management by Evaluation
67.	BCG in BCG matrix stands for
	(A) Boston Calmette Group
	(B) British Consulting Group
	(C) Boston Corporate Group
	(D) Boston Consulting Group
68.	Strategy is
	(A) Completely Proactive & Completely Reactive
	(B) Partly Proactive & Partly Reactive
	(C) Neither Proactive nor Reactive
	(D) Proactive Only
69.	FW Taylor is known as the father of:
	(A) Human relationship approach to management
	(B) Scientific management approach
	(C) Quantitative approach to management
	(D) General and industrial management
70.	The main advantage of functional organisation is:
	(A) Specialization
	(B) Expert advice
	(C) Simplicity
	(D) Experience

71.	Unity of command implies having not more than onefor				
	one				
	(A) Friend society				
	(B) Boss, Subordinate				
	(C) Unit, Operation				
	(D) None of these				
72.	In Taylor's functional Organization, gang boss:				
	(A) Inspect the quality of work done				
	(B) Issues instructions to workers				
	(C) Set up tools and machine for work				
	(D) Complies cost of production				
73.	When tools, people and/or raw material are not found at the right place at right time				
	in the company, management principles violated is:				
	(A) Scalar chain				
	(B) Order				
	(C) Authority and responsibility				
	(D) Equity				
74.	The main purpose of control function is to:				
	(A) Punish the defaulter				
	(B) Watch the defaulter				
	(C) Take remedial action				
	(D) None of the above				
75.	Delegation of authority makes the size of the organisation:				
	(A) Smaller				
	(B) Does not affect size				
	(C) Larger				
	(D) All of the above				

76.	Acco	ording to Fayol, all activities of an industrial undertaking are divided as:
	(A)	Technical
	(B)	Financial
	(C)	Commercial
	(D)	All of these
77.	Wha	t do you mean by Esprit De Corps?
	(A)	Fair remuneration
	(B)	Union is strength
	(C)	All is well
	(D)	None of these
78.	Focu	s of planning is on:
	(A)	Forecasting of events
	(B)	Placement of employees
	(C)	Both (A) and (B)
	(D)	None of the above
79. What makes a good manager?		t makes a good manager?
	(A)	Great communicator
	(B)	Good listener
	(C)	Understanding of organizations vision
	(D)	All of these
80.	Whic	ch of the following is not a part of strategic planning?
	(A)	Purposes and mission
	(B)	Objectives
	(C)	Choice of business
	(D)	Social responsibility

81.	Acco	ording to	Managemen	nt is an art	of getting thi	ngs don	e through
	other	rs:					
	(A)	Terry					
	(B)	F.W. Taylor					
	(C)	Mary Parker					
	(D)	Koontz					
82.		identifies	three types of	skills that	are essential	for a	successful
	mana	management process:					
	(A)	Robbins					
	(B)	Peter Drucker					
	(C)	Robert Katz					
	(D)	None of these					
83.	Whic	Which of management functions are closely related?					
	(A)	Planning and organ	ization				
	(B)	Staffing and control	1				
	(C)	Planning and contro	ol				
	(D)	Planning and staffin	ng				
84.	Subs	sidiary functions of r	management inc	clude:			
	(A)	Communication					
	(B)	Planning					
	(C)	Directing					
	(D)	Staffing					
85.	The l	leaders that require	a strong vision a	are called:			
	(A)	Situational Leaders					
	(B)	Transactional Lead	ers				
	(C)	Transformational le	eaders				
	(D)	None of the above					

86.	Man	agement follows a series of continuous interrelated functions so it is called:			
	(A)	Series			
	(B)	Process			
	(C)	Experiments			
	(D)	None of these			
87.	Which of the following is not the feature of profession?				
	(A)	Professional Association			
	(B)	Service motive			
	(C)	Causal relationship			
	(D)	Restricted entry			
88.	The	features of art are:			
	(A)	Existence of theoretical knowledge			
	(B)	It requires application of personal skills			
	(C)	Based on creativity and practice			
	(D)	All of these			
89. Efficiency is:					
	(A)	Doing the right things			
	(B)	Doing things right			
	(C)	Achieving first result			
	(D)	None of them			
90.	Man	agement is a:			
	(A)	Continuous process			
	(B)	Initial Process			
	(C)	Intermittent process			
	(D)	None of these			

91.	Lack of proper management results in:
	(A) Failure of company
	(B) Wastage of time, money and effort
	(C) Both (A) and (B)
	(D) Neither (A) nor (B)
92.	The fundamental components of management does not include:
	(A) Planning
	(B) Organization
	(C) Motivation
	(D) Budgeting
93.	Which of the following is not a part of management?
	(A) Planning
	(B) Staffing
	(C) Budgeting
	(D) Communication
94.	Principles of management cannot be
	(A) Defined
	(B) Part of business
	(C) Tested Laboratories
	(D) Applied Everywhere
95.	Which of the following statements best describes Mental Revolution?
	(A) Workers should be paid more wages.
	(B) The management and workers should not play the game of one-upmanship.
	(C) Both management and workers require each other.
	(D) It implies change of attitude of management only

96.	A go	od manager synchronizes all the activities of different departments through:
	(A)	Supervision
	(B)	Planning
	(C)	Coordination
	(D)	Staffing
97.	Coo	edination is the Responsibility of:
	(A)	Top managers
	(B)	Middle managers
	(C)	Lower managers
	(D)	All managers
98.	Coor	dination is:
	(A)	Function of management
	(B)	An objective of management
	(C)	The essence of management
	(D)	None of these
99.		is the process of working with and through others to effectively
	achie	eve the organizational objectives by efficiently using limited resources in the
	chan	ging environment.
	(A)	Management
	(B)	Organization
	(C)	Empirical
	(D)	Politics
100.	Chie	f Marketing Officer and Managing Director is the part of
	(A)	Middle Management
	(B)	Operational Management
	(C)	Top Management
	(D)	None of these
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# Rough Work / रफ कार्य

#### DO NOT OPEN THE QUESTION BOOKLET UNTIL ASKED TO DO SO

- 1. Examinee should enter his / her roll number, subject and Question Booklet Series correctly in the O.M.R. sheet, the examinee will be responsible for the error he / she has made.
- 2. This Question Booklet contains 100 questions, out of which only 75 Question are to be Answered by the examinee. Every question has 4 options and only one of them is correct. The answer which seems correct to you, darken that option number in your Answer Booklet (O.M.R ANSWER SHEET) completely with black or blue ball point pen. If any examinee will mark more than one answer of a particular question, then the first most option will be considered valid.
- 3. Every question has same marks. Every question you attempt correctly, marks will be given according to that.
- 4. Every answer should be marked only on Answer Booklet (O.M.R ANSWER SHEET). Answer marked anywhere else other than the determined place will not be considered valid.
- 5. Please read all the instructions carefully before attempting anything on Answer Booklet(O.M.R ANSWER SHEET).
- 6. After completion of examination please hand over the Answer Booklet (O.M.R ANSWER SHEET) to the Examiner before leaving the examination room.
- 7. There is no negative marking.

**Note:** On opening the question booklet, first check that all the pages of the question booklet are printed properly in case there is an issue please ask the examiner to change the booklet of same series and get another one.